



Open call for proposals

Innovation Study Tours 2026

(under 28DIGITAL 2026-2027 MoC Activities)

28DIGITAL

<https://28digital.eu/>

Brussels | June 2026

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Abbreviations

EIT	European Institute of Innovation and Technology
KIC	Knowledge and Innovation Community
EIT SIA	EIT Strategic Innovation Agenda
PA	Partnership Agreement
HE MGA	Horizon Europe Model Grant Agreement
KIC SA	KIC Strategic Agenda
BP	Business Plan
EIT KPIs	Set of Key Performance Indicators (KPIs) defined by the EIT that reflect the EIT operational objectives for education, entrepreneurship, and innovation. These KPIs are used to measure how effectively a KIC/project meets the objectives of the EIT.
KAVA	KIC-added value activity
FSTP	Financial support to third parties

Definitions

Knowledge Triangle Integration	The EIT is established to complement existing Union and national policies and initiatives by fostering the integration of the knowledge triangle – higher education, research and innovation, and business creation – across the Union.
Horizon Europe Model Grant Agreement	The Horizon Europe Model Grant Agreement (HE MGA) sets out the rights and obligations and the terms and conditions applicable to the implementation of the EIT grant.
Deliverable	Deliverables are tangible or intangible goods or service produced during the project implementation phase. They track the progress made towards a project’s objectives and may take the form of a report, document, software product, course, event or any other building block of a project. The deliverables specified need to fully demonstrate the project’s achievements and the judicious use of public funds.

1. Introduction

1.1. Information on the EIT

European Institute of Innovation and Technology

The European Institute of Innovation and Technology (EIT) is a **European Union body** with a legal personality and a wide legal capacity accorded to legal persons under national law. The EIT was created in 2008 by the European Union (EU) to enhance Europe's global competitiveness by fostering collaboration between businesses, research institutions, and higher education organizations.

The EIT is governed by [Regulation \(EU\) 2021/695](#) (EIT Regulation), which aligns the EIT's mission with the EU's priorities and the objectives of Horizon Europe on evolving research, innovation, economic growth, job creation, global competitiveness, sustainable growth, higher education and entrepreneurship, by means of the Knowledge and Innovation Communities (KICs), which address specific societal challenges and are established and supported by the EIT.

The [EIT Strategic Innovation Agenda \(SIA\) 2021-2027](#) is aligned with Horizon Europe and lays down the priority fields and the strategy of the EIT for future initiatives, capacity to generate the best innovation added-value, objectives, key actions, mode of operation, expected results, impact, as well as an estimate of the resources needed for the duration of Horizon Europe.

Horizon Europe Regulation

The [Horizon Europe Regulation \(EU\) 2021/695](#) foresees that the EIT takes part in the implementation of the Horizon Europe Programme in accordance with its strategic objectives for the period 2021 to 2027, as laid down in the Strategic Innovation Agenda of the EIT, and taking into account the strategic planning of Horizon Europe.

EIT and Knowledge and Innovation Community (KIC) relations

The EIT Regulation defines KICs as large-scale Institutionalised European Partnerships of higher education institutions, research organisations, companies and other stakeholders in the innovation process in the form of a strategic network, regardless of its legal form, based on joint mid- to long-term innovation planning to meet the EIT's challenges and contribute to attaining the objectives established.

According to the EIT Regulation, and without prejudice to the partnership agreements and grant agreements between the EIT and each KIC, the KICs have substantial autonomy to establish their internal organisation and composition, as well as their agenda and working methods, provided that they result in progress towards achieving the objectives of the EIT and the KICs, taking into account the strategic planning of Horizon Europe and the strategic direction of the EIT set out in the SIA and by the Governing Board.

Contractual framework between the EIT and the KICs

The Memorandum of Cooperation between the EIT and 28DIGITAL entered into force on 1 January 2025.

The **Grant Agreement** (GA)¹ is the contractual instrument laying down the provisions concerning the implementation of the KIC activities (KIC Business Plan, Cross-KIC activities, etc.) through grants, on an annual or multi-annual basis of up to three years with the KICs. Business plans describe the main objectives and expected results and actions taken by the KICs.

The Grant Agreement (2026-2027) between the EIT and 28DIGITAL entered into force on January 1, 2026 once signed.

Contractual framework between the KIC and the subgrantees

In accordance with the Grant Agreement (Annex 5), the KIC launches calls (i.e. open calls or KIC partnership calls) in order to select projects or award prizes. The KIC awards a “financial support to third parties” (i.e. the so called “subgrants” and “prizes”) for the implementation of these projects and signs **subgrant agreements** (“Financial Support Agreements”) with the selected entities or consortia.

1.2. Information on 28DIGITAL

1.2.1. Vision and mission

28DIGITAL aims at global impact through European innovation fuelled by entrepreneurial talent and digital technology. 28DIGITAL strengthens Europe’s position in the digital world by delivering breakthrough digital innovations to the market and breeding entrepreneurial talent for economic growth and improved quality of life. 28DIGITAL helps business and entrepreneurs to be at the frontier of digital innovation by providing them with technology, talent, and growth support.

28DIGITAL is a leading European digital innovation and entrepreneurial education organisation driving Europe’s digital transformation. Its way of working embodies the future of innovation through a pan-European ecosystem of over 300 top European corporations, SMEs, startups, universities and research institutes, where students, researchers, engineers, business developers and entrepreneurs collaborate in an open innovation setting. This pan-European ecosystem is located in Amsterdam, Antwerp, Berlin, Braga, Budapest, Brussels, Edinburgh, Eindhoven, Helsinki, London, Madrid, Milano, Munich, Nice, Paris, Rennes, Stockholm, Trento and San Francisco.

28DIGITAL invests in strategic areas to accelerate the market uptake and scaling of research-based digital technologies (deep tech) focusing on Europe’s strategic societal challenges: Digital Tech, Digital Cities, Digital Industry, Digital Wellbeing and Digital Finance. 28DIGITAL breeds T-shaped entrepreneurial digital talent focused on innovation through a blended Education Strategy that includes a Master School, an Industrial Doctoral School and a Professional School.

28DIGITAL believes in diversity and inclusion as top priorities for Europe. As of 2021, 28DIGITAL will further develop its diversity and inclusion strategy and policies. These will allow to further promote diversity at all levels of the organization and ecosystem.

¹ Horizon Europe Model Grant Agreement: [general-mga_horizon-euratom_en.pdf](#)

28DIGITAL believes in making and shaping a competitive digital Europe that is inclusive, fair and sustainable and aims at global impact through European innovation fuelled by entrepreneurial talent and digital technology.

28DIGITAL embodies the future of innovation by mobilizing a pan-European multi-stakeholder openinnovation ecosystem of top European corporations, SMEs, startups, universities and research institutes, where students, researchers, engineers, business developers and investors address the technology, talent, skills, business and capital needs of digital entrepreneurship. 28DIGITAL builds the next generation of digital ventures, digital products and services, and breeds digital entrepreneurial talent, helping business and entrepreneurs to be at the frontier of digital innovation by providing them with technology, talent, and growth support.

1.2.2 Strategic objectives

28DIGITAL's strategic objectives for the period 2021-2027 are aimed at strengthening the EU impact in the Digital sector.

The EU is home to many global excellences but has been struggling in building world class Digital companies, leaving the scene to companies from US and Asia, able to monopolies large shares of the digital markets. At 28DIGITAL, we aim at fostering a stronger European Digital ecosystem that can leverage the diversity and complementarities of the different players to build world class Digital companies.

The EU has been driving the development of the Digital Single Market to boost business opportunities, as well as including and empowering citizens, yet the digital single market is still characterised by a high level of fragmentation. 28DIGITAL with its activities aims at increasing EU Member States digital competitiveness by taking dedicated actions in RIS countries, which present lower level of innovation, while continuing the effort to foster Digital innovation across the EU. As result, we see the Digital sector supporting the increase of entrepreneurship, and boost employment opportunities.

EU countries are known for strong publicly funded R&D activities, while private companies tend to have more conservative approach regarding R&D expenditure in digital technologies. This is markedly different from American and Asian companies that are massively investing in R&D. 28DIGITAL aims at changing this trend in order to speed up the adoption and commercialization of EU deep tech digital R&D results in strategic areas. In turn, this is expected to increase societal and economic impact of European Digital R&D investments and stimulate industry investment.

Fundamental to the ambition of a stronger digital Europe is a European education system able to adapt to the digital reality, which can equip people with the right digital skills and to deploy digital technology to support education. 28DIGITAL supports the creation of higher education system and professional upskilling efforts delivering entrepreneurial digital skills. All 28DIGITAL efforts are committed to overcoming female gender underrepresentation in the European digital sector with continuous and focused approaches. 28DIGITAL is dedicated to scale its model of Entrepreneurial education in the context of the HE Initiative aimed at scaling up capacity across EU higher education institutions.

Digital technologies regulations and standards tend to be largely influenced by non – European players, with the result that Digital technologies are often not sufficiently sensible to European values and exploit this opportunity. Then European legislators are often times required to intervene to see some European

values recognized. 28DIGITAL wishes to support European digital technology development to achieve a greater spread of European values in the digital world and achieve European digital sovereignty.

2. Overview of key information on the call

Call reference number, acronym	Innovation Study Tours
Call opening and deadline for applications	Call publication / opening: 01/06/2026 Deadline for applications 31/07/2026
Evaluation and implementation timeline (indicative)	Evaluation of proposals: from 04/08/2026 to 04/09/2026 Communication of results to applicants: 09/09/2026 Tentative start of the projects: 16/09/2026 Tentative end of the projects: 31/03/2027
Maximum EIT funding allocated to this call	The maximum EIT funding allocated to this Call is up to EUR 75,000
List of call documents	<ul style="list-style-type: none"> • Call text • Application form as available on the submission platform • Declaration of honour template • Financial Support Agreement template
List of reference documents (with links)	Intranet page will include links to all call documents and templates: <ul style="list-style-type: none"> • 28DIGITAL Strategic Agenda 2021-2027 • Annotated Grant Agreement • Financial Support Agreement • EIT Impact Framework (2022-2027) with codes.pdf
Link to the submission portal	Step 1: register your organisation in the EU Funding & tender opportunities portal to obtain the nine-digit Participant Identification Code (PIC number). If you do not know if your organisation already has a PIC number, you can verify directly on the EU Portal (click here) whether your organisation is already registered. Step 2: Proposal Submission System: https://workspaces.28digital.eu/
Topics to be addressed	Development of innovation study tours designed to immerse learners in some of the world's innovation ecosystems . Focus on: digital society, e-governance, cybersecurity, venture capital, smart manufacturing, AI-driven industries, climate innovation.
Contact point	Oana Neagu, Education Lead oana.neagu@28digital.eu
Q&A	A Q&A document will be found on the 28DIGITAL website and intranet.
Further information to interested applicants	A webinar will take place on 22nd June to provide additional information to the applicants to improve their chances of successful applications.

3. Description of the subject matter of the call

3.1. Purpose and scope of activities

28DIGITAL aims to expand Europe’s exposure to international innovation leaders, foster ecosystem internationalisation, and position Europe as an attractive hub for digital talent and innovation collaboration. To be part of this innovation journey, 28DIGITAL invites proposals for the design and delivery of Innovation Study Tours, a new pilot model aimed at exposing students, young entrepreneurs and professionals to innovative ecosystems through short, intensive mobility experiences.

Innovation Study Tours (IST) are programs designed to immerse learners in some of the world’s most dynamic innovation ecosystems, offering a unique opportunity to connect classroom learning with real-world experiences. Participants engage in intensive 5–10 day study visits in key regions including but not limited to Europe, the United States, and Asia.

Each program is structured around one of the two complementary tracks:

- (i) **Global Exposure**, under which European participants engage with high-growth innovation ecosystems outside Europe in order to analyse scaling dynamics, emerging business models, and ecosystem enablers. The focus is on exploration: learning from global ecosystems.
- (ii) **European Immersion**, which facilitates the participation of international cohorts within European innovation ecosystems, with a focus on understanding Europe’s regulatory frameworks, policy-driven approaches, and public–private innovation structures. The focus is on decoding: understanding Europe as a innovation system.

Through this dual-track approach, participants are expected to acquire hands-on exposure to leading innovation environments, strengthen their capacity to analyse and compare ecosystem dynamics, and generate actionable insights with regard to collaboration opportunities, knowledge transfer, and potential market entry pathways.

3.2. Main requirements for project implementation

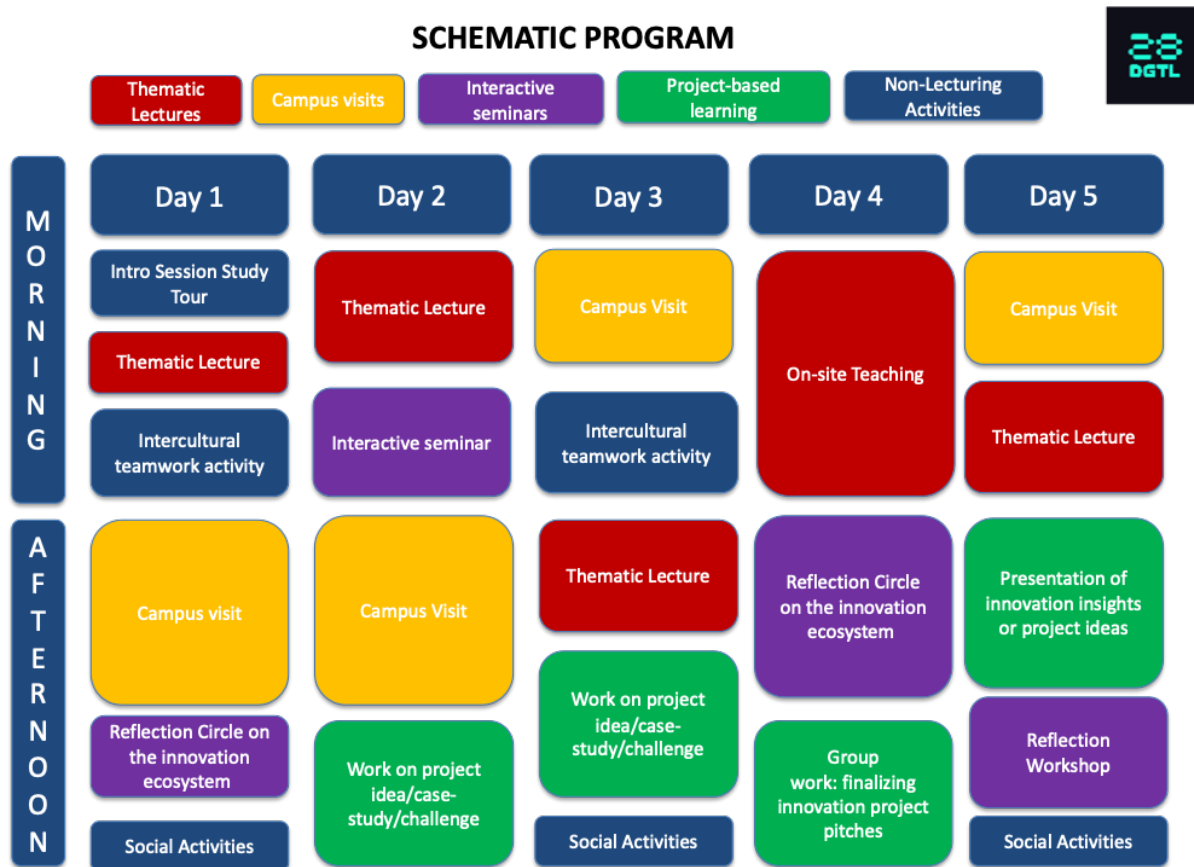
3.2.1. Project implementation

Study Tours are open to students, young entrepreneurs, and professionals. They are to be scheduled between January and February 2027 and should provide learners with ECTS-compatible learning outcomes and recognition. This would translate to approximate 1 week or 40 hours of students’ work. The minimum expected number of participants is 15.

This model aims to build globally connected entrepreneurial talent and enhance the international dimension of education. To deliver on this goal, each study tour should include:

- Visits to top-tier innovation actors: startups, corporates, accelerators, public innovation agencies, universities, innovation tech centers
- Interactive workshops, seminars, and/or design-sprint-style learning activities
- Cultural immersion and contextual learning
- A project-based learning component, enabling students to benchmark global best practices and reflect on applicability in/of the European context

Example of Innovation Study Tour Program:



On completion of the Innovation Study Tour, students should have acquired the following competences:

- **Innovation competences:** ability to identify and navigate different types of innovation ecosystem in the thematic area, identifying emerging technological or market opportunities in global contexts; ability to address legal, regulatory, obstacles when developing a new product/technology; generate new ideas inspired by exposure to different innovation models, testing innovation ideas through project-based learning or mini challenges.

- **Entrepreneurial competences:** entrepreneurial mindset-transforming ecosystem insights into potential business or innovation models; anticipating future digital innovation trends and their implications for Europe; partnership and network building; managing short, agile innovation projects during the study tour; communicating ideas and value propositions clearly to diverse audiences.
- **Soft skills:** stakeholder engagement, entrepreneurial leadership, intercultural collaboration, partnership building and cross-border cooperation for co-creation opportunities; adaptability and resilience; building and maintaining meaningful global connections.

3.2.2 Key Ingredients for a Strong and Impactful Project

Strong Innovative Study Tours should be designed based on key principles such as: strategic alignment, operational capacity and ability to deliver educational impact:

- **Concept and itinerary design:** Tours should align with one of the five strategic focus areas in the 28DIGITAL Strategic Innovation Agenda: Digital Tech, Digital Industry, Digital Cities, Digital Wellbeing, or Digital Finance. Each Study Tour should emphasize the connection between its specific theme and what makes its ecosystem truly innovative. For example: Estonia and e-governance, the United States and venture capital ecosystems, or China - smart manufacturing.
- **Operational plan:** The team can successfully facilitate study visits to top-tier innovation centers, can provide travel logistics, accommodate the right cohort size, staffing, and manage possible risk.
- **Academic integration:** provide assessment, educational alignment, deliver on learning outcomes.
- **Financial plan:** good utilization of the budget, can become scalable long term, can attract students.

3.2.3 Project duration

Activities are expected to start by mid-September 2026, after the selection process has ended, and will be fully concluded by 31st March 2027.

Innovation Study Tours are to be scheduled between January and February 2027.

3.2.4 Deliverables

Proposals are expected to include Deliverables such as:

Deliverable	Description
DEL1	Innovation Study Tour Programme - detailed description, full schedule, description of lectures, workshops, company visits, planning of business development project and coaching.

DEL2	Implementation plan- including engagement activities, marketing, dissemination and outreach plan, budget estimate, location.
DEL3	Evaluation Report - including project work, presentations, student feedback and evaluation by the organizers and coaches, lessons learned.

3.2.5 Key Performance Indicators (KPIs)

Each Proposal needs to define its target values for a set of relevant KPIs.

When defining their KPI targets, proposal authors need to be aware of the acceptance requirements of KPIs. Without the required evidence documentation, KPIs may not be accepted by EIT in the formal Activity review process. Please note that financial penalties may be applied by the EIT and 28DIGITAL in case of under-delivery or underachievements of KPIs.

As valuable KPI achievements may also materialise during subsequent years, partners will be asked to support the reporting of KPI results related to their Activity even after its official end. 28DIGITAL follows-up the selected activities up to 5 years after activity completion to track long-term impact and to ensure the achievement of KPIs after the activity ends.

KPI Code	KPI description	Minimum target expected per proposal
EITHE08.1	Participants in Non-Labelled Programs	15

3.2.6 Monitoring and reporting

All activities selected for funding undergo continuous monitoring by 28DIGITAL to ensure effective progress and implementation and to trigger payments according to the achievement of milestone, deliverables and KPIs. The mid-term monitoring will cover several aspects relating to the activity implementation including, but not limited to: achievement of outputs, milestones, deliverables and KPIs; risk management; financial management; quality assurance; progress against KPI achievement and impact delivery; communication and dissemination; co-branding. 28DIGITAL will request a Deliverable.

In the case of under-performance, significant delay of implementation, or any other reason jeopardizing the timely implementation of the activity identified during the monitoring process, 28DIGITAL reserves the right to discontinue or restructure the funding of the activity at any point during its implementation.

3.3. Main requirements for applicants

Applicants may submit proposals as single entities or, where relevant, in partnership with other organisations. Given the scope and scale and operational nature of the Innovation Study Tours, mono-beneficiary proposals are expected. This approach is justified by the fact that the activities supported

under this call can be effectively and efficiently designed, managed, and delivered by a single entity, without compromising quality or impact. Nevertheless, applicants must demonstrate access to the relevant components of the Knowledge Triangle (education, research, and industry), either through their own organisational capacities or through established collaboration networks. Knowledge Triangle Integration is therefore ensured through the design, implementation, and expected outcomes of the activities.

Proposals must demonstrate a clear European added value and relevance, in particular in terms of contributing to the internationalisation of European innovation ecosystems, strengthening Europe's attractiveness for global talent, and enabling sharing of knowledge and best practices.

Due to the specific objectives of the Innovation Study Tours, participation of entities from Horizon Europe non-associated third countries is permitted if their participation is considered essential for implementing the action by the EIT. Applicants are required to demonstrate in their proposal how their specific know-how, ecosystem access, or contextual expertise is indispensable for the nature of the action. This can include: the unique characteristics of the innovation environments, exceptional expertise in entrepreneurship and venture capital markets, leadership on specific world markets, etc.

Applicants must demonstrate proven operational capacity to design and deliver high-quality, short-term educational or training programmes, including the ability to secure access to relevant innovation actors (e.g. startups, corporates, public institutions, research organisations) and to manage all logistical and organisational aspects of the study tour.

Participants are encouraged to promote gender-balanced team composition, inclusive participation, and equal access to opportunities throughout programme implementation.

28DIGITAL is a partnership-based organization. Therefore, proposers are expected to be or become Partner of 28DIGITAL once the proposal is selected. A recommendation to Partners, especially to new Partners, is to be in contact with 28DIGITAL before the submission date to ensure a clear understanding of the requirements.

4. Financial aspects of the call

4.1. KIC funding

Through the selection process, 28DIGITAL aims to select at least 3 Innovation Study Tours. Depending on the location where the program takes place, the EIT funding that can be requested per proposal can be of maximum € 25,000.

Scope of activities	Indicative number of projects to be funded	Indicative max. annual EIT funding per project
Innovation Study Tours	At least 3	EUR 25,000

4.2. Co-funding rate

Proposals should present a co-funding structure of 20% from the activity budget, which may include: host-country partner contributions (e.g., in-kind or financial), local sponsorships and ecosystem support, additional revenue opportunities (e.g., corporate talent recruitment packages).

4.3. Payment arrangements

Projects will receive pre-financing payments and final payments upon a successful implementation and achievements of outputs and deliverables.

Action	Prefinancing percentage	Link to deliverable
October 2026	20%	Innovation Study Tour Programme
December 2026	30%	Implementation plan
March 2027	30%	Evaluation Report
August 2028	20%	

This payment is conditional upon the satisfactory completion of the activity, including the achievement of the agreed objectives, key performance indicators, and the quality of the submitted deliverables.

4.4 Financial sustainability requirements

In alignment with 28DIGITAL's financial sustainability strategy, participating organizations enter into a 40/60 revenue-sharing agreement with 28DIGITAL. This model forms part of 28DIGITAL's long-term sustainability and portfolio development strategy.

4.5 Cost eligibility

Activities need to comply with the Horizon Europe and EIT requirements, which may be subject to changes. The [28DIGITAL intranet page](#) contains further essential information for proposal authors and will be kept up to date with the latest information.

Type of Financial Support: The financial support offered by 28DIGITAL is structured in the form of reimbursement of actual costs declared in the activity proposal budget. The funds are released in several tranches.

The proposal authors will have to provide detailed information with regards to the cost planning in the proposal form. The financial justification of the activity is detailed in the application form. The budget information needs to be precise and concrete, considering the requirements from the Horizon Europe Model Grant Agreement (MGA) and the 28DIGITAL Financial Support Agreement (FSA). These are key documents defining the general framework under which Activities need to operate and are available via the 28DIGITAL intranet page.

It is highly recommended for activity partners that are not 28DIGITAL Partners yet, to get in contact with 28DIGITAL staff early on to gain access to the intranet, where both the Strategic Innovation Agenda (SIA) and the Model Grant Agreement (MGA) documents, as well as the submission system, can be found.

It is very important that the activity proposal assigns its budget to the correct cost categories, amongst the following:

- Personnel costs
- Sub-contracting costs
- Purchase costs
- Other cost categories
- Indirect costs. This is a flat rate of 25% calculated on the eligible direct costs (categories A-D, except volunteer's costs, subcontracting costs, financial support to third parties and exempted specific cost categories, if any).

Please note the following about the content in the Model Grant Agreement and 28DIGITAL submission system:

- The “action” refers to the 28DIGITAL Business Plan including its Annexes. Costs need to be allocated to one or more tasks. Tasks define how the work is broken down between partners and how much each part of the work costs. It is possible to model the budget of a Task based on planning assumptions, while the reporting will have to be based on actual costs, which cannot exceed the approved budget.
- Financial Support to Third Parties (or sub-granting) can be used to allocate budget to third parties outside of the 28DIGITAL partnership requirement. The sub-grantee selection process should be open, transparent and follow all applicable rules (as defined in the Model Grant Agreement). It is recommended to make a limited use of this cost category.

- Sub-contracting needs to be explicitly defined in the proposal that will be included in the Business Plan and follow all applicable rules, especially regarding the value for money and avoidance of conflict of interest.
- Full Time Equivalents (FTE): We strongly recommend a commitment of at least 0.2 FTEs per partner and Task Leader/Contributor to ensure meaningful involvement and the allocation of enough capacity to the specific task.

As set out in Art. 20 of the HE MGA, each beneficiary must keep appropriate and sufficient evidence to prove the eligibility of all the costs declared, proper implementation of the action and compliance with all the other obligations under the Grant Agreement. The evidence must be verifiable, auditable and available. It must be correctly archived for the duration of the project indicated in the Grant Agreement. In general, the evidence must be kept for at least 5 years after final payment or longer if there are ongoing procedures (audits, investigations, litigation, etc.).

5. Call criteria

Following the deadline for submission, the admissibility, eligibility, exclusion and selection criteria checks will be performed for each proposal in line with the following criteria.

5.1. Admissibility

- Applications must be submitted before the call deadline.
- Applications must be submitted using the electronic submission system.
- Applications must be complete and contain all parts and mandatory annexes and supporting documents. The structure and presentation must correspond to the instructions given in the forms.

Any proposals submitted after the deadline will be inadmissible. Only proposals satisfying all the admissibility criteria shall pass on to the eligibility criteria assessment stage.

5.2 Eligibility

Following the admissibility check, only proposals complying with the following conditions will be considered eligible for further evaluation:

5.2.1 Entities eligible to participate

Any legal entity, regardless of its place of establishment, including legal entities from non-associated third countries is **eligible to participate**, provided that the conditions laid down in the Horizon Europe Regulation have been met (e.g. the entity is not under EU sanction), along with any other conditions laid down in the specific call/topic.

For this call, a ‘legal entity’ means any legal person created and recognised as such under national law, EU law or international law, which has legal personality and which may, acting in its own name, exercise rights and be subject to obligations, or an entity without legal personality.

5.2.2 Eligibility for funding

In accordance with the Horizon Europe Work Programme 2025², in order to be **eligible for funding**, the **applicant must be established in one of the eligible countries**, i.e.:

- the Member States of the European Union, including their outermost regions;
- the Overseas Countries and Territories (OCTs) linked to the Member States³;
- countries associated to Horizon Europe⁴;
- certain low- and middle-income countries⁵.

Legal entities which are established in countries not listed above will be eligible for funding if their participation is considered essential for implementing the action by the EIT. The financial allocation per grant agreement for organizations from non-associated countries under Horizon Europe will not exceed EUR 60,000.

Affiliated entities — Affiliated entities are eligible for funding if they are established in one of the countries listed above, or in a country identified in the call.

Associated partners — Entities not eligible for funding (and therefore not able to participate as beneficiaries) may participate as associated partners.

Only proposals satisfying all the eligibility criteria shall pass on to the selection and evaluation stages.

5.2.4 EU restrictions on participation

- **EU restrictive measures** — Entities subject to EU restrictive measures under Article 29 of the Treaty on the European Union (TEU) and Article 215 of the Treaty on the Functioning of the EU

²https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/wp-call/2025/wp-14-general-annexes_horizon-2025_en.pdf

³ Entities from Overseas Countries and Territories (OCT) are eligible for funding under the same conditions as entities from the Member States to which the OCT in question is linked. See the Horizon Europe Programme Guide on the portal for a complete list of OCTs.

⁴ Please see the Horizon Europe Programme Guide on the Funding and Tenders Portal for up-to-date information on the current list of and the position for Associated Countries:
https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/guidance/programme-guide_horizon_en.pdf

⁵ See the Horizon Europe Programme Guide on the Funding and Tenders Portal for a complete list of these countries. [List of participating countries in Horizon Europe](#).

(TFEU)⁶ as well as Article 75 TFEU⁷, are not eligible to participate in any capacity, including as beneficiaries, affiliated entities, associated partners, third parties giving in-kind contributions, subcontractors or recipients of financial support to third parties (if any).

Special rules also apply to entities covered by Commission Guidelines No 2013/C 205/0522⁸.

- **Legal entities established in Russia, Belarus, or in non-government controlled territories of Ukraine** — Given the illegal invasion of Ukraine by Russia and the involvement of Belarus, there is currently no appropriate context allowing the implementation of the actions foreseen in this programme with legal entities established in Russia, Belarus, or in non-government controlled territories of Ukraine. Therefore, even where such entities are not subject to EU restrictive measures, such legal entities are not eligible to participate in any capacity. This includes participation as beneficiaries, affiliated entities, associated partners, third parties giving in-kind contributions, subcontractors or recipients of financial support to third parties (if any). Exceptions may be granted on a case-by-case basis for justified reasons.

With specific regard to measures addressed to Russia, following the adoption of the Council Regulation (EU) 2024/1745 of 24 June 2024⁹ (amending Council Regulation (EU) No 833/2014 of 31 July 2014) concerning restrictive measures in view of Russia's actions destabilising the situation in Ukraine, legal entities established outside Russia but whose proprietary rights are directly or indirectly owned for more than 50% by a legal person, entity or body established in Russia are also not eligible to participate in any capacity.

- **Measures for the protection of the Union budget against breaches of the principles of the rule of law in Hungary** — Following the [Council Implementing Decision \(EU\) 2022/2506](#), as of 15 December 2022, no legal commitments can be entered into with Hungarian public interest trusts established under the Hungarian Act IX of 2021 or any entity they maintain. Affected entities may continue to apply to calls for proposals and can participate without receiving EU funding, as associated partners, if allowed by the call conditions. However, as long as the Council measures are not lifted, such entities are not eligible to participate in any funded role (beneficiaries, affiliated entities, subcontractors, recipients of financial support to third parties, etc.). In case of multi-beneficiary grant calls, applicants will be invited to remove or replace that entity in any funded role and/or to change its status into associated partner. Tasks and budget may be redistributed accordingly.
- **Restrictions for the protection of European communication networks** — The protection of European communication networks has been identified as an important security interest of the

⁶ Please note that the EU Official Journal contains the official list and, in case of conflict, its content prevails over that of the [EU Sanctions Map](#)

⁷ Please note that the EU Official Journal contains the official list and, in case of conflict, its content prevails over that of the [EU Sanctions Map](#)

⁸ Commission guidelines No [2013/C 205/05](#) on the eligibility of Israeli entities and their activities in the territories occupied by Israel since June 1967 for grants, prizes and financial instruments funded by the EU from 2014 onwards (OJEU C 205 of 19.07.2013, pp. 9-11)

⁹ OJ L 229, 31.7.2014, p. 1–11

Union and its Member States¹⁰. For further information, please refer to the Horizon Europe, Work Programme 2025, General Annexes, B – Eligibility on page 14¹¹.

5.3 Exclusion criteria

Applicants will be excluded from participation in the Call and from the award if they are in one of the situations referred to in Article 138(1) of the EU Financial Regulation. Applicants that are subject to EU administrative sanctions (i.e. exclusion) or are in one of the following exclusion situations that bar them from receiving EU grants can NOT participate:

- bankruptcy, winding up, affairs administered by the courts, arrangement with creditors, suspended business activities or other similar procedures (including procedures for persons with unlimited liability for the applicant’s debts);
- they are in breach of social security or tax obligations (including if done by persons with unlimited liability for the applicant’s debts);
- they are guilty of grave professional misconduct (including if done by persons having powers of representation, decision-making or control, beneficial owners or persons who are essential for the award/implementation of the grant);
- they are guilty of fraud, corruption, having links to a criminal organisation, money laundering, terrorism-related crimes (including terrorism financing), child labour or human trafficking (including if done by persons having powers of representation, decision-making or control, beneficial owners or persons who are essential for the award/implementation of the grant);
- they have shown significant deficiencies in complying with their main obligations under an EU procurement contract, grant agreement, prize, expert contract, or similar (including if done by persons having powers of representation, decision-making or control, beneficial owners or persons who are essential for the award/implementation of the grant);
- they are guilty of irregularities within the meaning of Article 1(2) of Regulation No 2988/9534 (including if done by persons having powers of representation, decision making or control, beneficial owners or persons who are essential for the award/implementation of the grant); or
- they have created under a different jurisdiction an entity with the intent to circumvent fiscal, social or other legal obligations in the country of origin or created another entity with this purpose (including if done by persons having powers of representation, decision-making or control, beneficial owners or persons who are essential for the award/implementation of the grant).

¹⁰ European Council conclusions of 1 and 2 October 2020 (EUCO 13/20), point 11; Council Conclusions on the significance of 5G to the European Economy and the need to mitigate security risks linked to 5G, 14517/19.

¹¹ https://ec.europa.eu/info/funding-tenders/opportunities/docs/2021-2027/horizon/wp-call/2025/wp-14-general-annexes_horizon-2025_en.pdf

- have misrepresented the information required as a condition for participating in the procedure or have failed to supply that information; or
- were previously involved in the preparation of documents used in the award procedure where this entails a breach of the principle of equality of treatment, including distortion of competition, that cannot be remedied otherwise.

As evidence, the applicants (i.e. the Coordinator and all the proposed partners participating in the applicant consortium) will have to submit a **declaration of honour on exclusion criteria and absence of conflict of interest**. Failure to provide adequate documentation may result in the exclusion of the applicants concerned.

Successful applicants may go through the legal entity validation process of the **Partners Validation Service (PVS) of the KICs (i.e. a shared service led by EIT Urban Mobility KIC)**. The Partners Validation Service will request registration documents and a signed Declaration of Honour from the successful applicant. The validation may also include a check of the successful applicants by the EIT in the Early Detection and Exclusion System (EDES) of the European Commission.

5.4 Selection criteria

5.4.1 Financial capacity criteria

Applicants must have stable and sufficient resources to successfully implement the projects and contribute their share. In accordance with Article 27 of the Horizon Europe Regulation, the financial capacity shall be verified for the coordinator if the requested funding is equal or greater than EUR 500 000. If there are grounds to doubt the financial capacity of an applicant, the KIC shall also verify the financial capacity of the applicant, or of the coordinator even where the requested funding is below the threshold referred to above.

If requested by the KIC, successful applicants will go through the financial capacity check process of the **Partners Validation Service of the KICs (i.e. a shared service led by EIT Urban Mobility KIC)**.

By submitting the proposals, the applicants confirm that they have stable and sufficient financial resources to successfully implement the proposals in which they participate.

5.4.2 Operational capacity criteria

Applicants must have the experience, the know-how, qualifications and resources to successfully implement their tasks in the project and contribute their share (including, when appropriate, sufficient experience in EU/transnational projects of comparable size/in the subject matter of the call, requirements for the team). The operational capacity assessment is based on the competence and experience of the applicants and their project teams, including their operational resources (human, technical and other).

By submitting the proposals, the applicants confirm that they have the experience, know-how, qualifications and operational resources (human, technical and other) to successfully implement the proposals.

5.5 Award criteria

5.5.1 Award criteria, subcriteria and maximum scores

Proposals will be evaluated according to the following award criteria:

- (a) Excellence
- (b) Impact
- (c) Quality and efficiency of the implementation
- (d) Strategic fit

External Experts Award Criteria

a) Excellence	Maximum score
How well the proposal aligns with 28DIGITAL Focus Areas and Strategic Innovation Agenda?	5
How strong and disruptive is the proposal in the digital and deep-tech domain? Does it provide participants with exposure to high-impact innovation environments and practices?	5

b) Impact	Maximum score
To which extent is the proposal contributing to innovation and entrepreneurial education?	5
To what extent does the proposal demonstrate the potential to generate meaningful learning outcomes, enabling participants to translate exposure to innovation ecosystems into actionable insights and future-oriented competences?	5

c) Quality and efficiency of the implementation	Maximum score
How well is the proposal aligned with the requirements (workplan, KPIs, topic, financials, sustainability, format, responsibilities)?	5
How precisely has the market been analysed?	5
Does the team demonstrate the appropriate balance of technical and business expertise, motivation, and operational capacity to implement the work effectively,	5

including evidence of a gender-balanced team or credible measures to foster gender balance in the team?	
Minimum Required Score	14/35

MC Award Criteria

d) Strategic fit	Maximum score
How well does the proposal support the overarching goals and strategic priorities of 28DIGITAL?	5
How well does the proposal support the financial sustainability principles ? Does the proposed solution demonstrate credible market potential, ability to attract participants and/or future investment?	5
How well does the proposal contribute to a balanced and complementary portfolio in terms of thematic focus, geographic coverage, target groups, and ecosystem diversity?	5
Minimum Required Score	6/15

Each sub-criterion will be scored from 0 (Insufficient) to 5 (Excellent):

- 0 – Insufficient: The criterion is not addressed or is addressed in a very limited manner.
- 1 – Poor: The criterion is inadequately addressed or there are serious weaknesses.
- 2 – Fair: The application broadly addresses the criterion but there are significant weaknesses.
- 3 – Good: The application addresses the criterion well but some shortcomings are present.
- 4 – Very Good: The application addresses the criterion very well with minor shortcomings.
- 5 – Excellent: The application successfully addresses all relevant aspects of the criterion.

5.5.2 Relative weight of the award criteria

Criterion	Relative weight
a) Excellence	20%
b) Impact	20%
c) Quality, efficiency and implementation	30%
d) Strategic fit	30%
Total points	100%

6. Evaluation procedure

6.1 Evaluation of proposals

Each proposal will be reviewed in three Evaluation Gates.

First Gate - Experts Review: Submitted proposals are assessed by at least three independent external experts. Each expert individually evaluates each proposal following specific evaluation criteria and provides comments supporting their assessment, recommendations to the Review Gate, as well as feedback to the applicants.

Second Gate - Review Gate: Experts come together and discuss each proposal based on their own individual assessments, following the requirements and guidelines of this document. The outcome is a consensus evaluation for each proposal that integrates and supersedes individual assessments as well as recommendations to MC Gate.

Third Gate – MC Gate: The Management Committee of 28DIGITAL analyses the Review Gate outcomes to build a strong strategic education portfolio for the 28DIGITAL Business Plan. This is done based on the external evaluators’ scores (i.e. the top ranked proposals), MC scores, and contingent on the available funding. The final portfolio will aim to reflect geographical diversity. Accordingly, the MC may give preference to a set of proposals that contribute to ensuring coverage of different world regions and innovation ecosystems at portfolio level.

The outcome is a final decision for each proposal and/or requests for changes (e.g. budget adjustments, changes in activity descriptions). A backup list of proposals may be defined based on the evaluation score and ranking. The duration of validity of the back-up list will be three months after the date of the award decision.

Overview of the review process



The evaluation and scoring process is structured as follows:

- External experts assess technical and qualitative criteria and contribute up to 35 points to the overall score.

- The 28DIGITAL Management Committee evaluates strategic criteria and contributes up to 15 points to the overall score.
- The final score for each proposal is obtained by summing the external expert points and the Management Committee points, yielding a maximum total score of 50 points.

6.3 Communication of evaluation results to applicants

6.3.1 Communication of evaluation results

Following the award decision, all applicants will be informed of the result in writing via the Proposal Submission System or email. All applicants will receive their assessment, including their score.

In case an applicant requests further clarification regarding the evaluation result, it may contact the KIC by email. Such requests will be replied within 15 days (this deadline may be extended by the KIC with due justification).

Successful proposals will be invited to the financial support agreement preparation stage/onboarding, the other proposals will be put on the reserve list or rejected.

6.3.2 Requirements for selected proposals

If the proposal is selected, the communication on the evaluation results may include a set of recommendations/conditions as a result of the outcome of the evaluation. These requirements may not entail a substantial modification of the proposal.

Once changes are made, the reviewed proposal needs to be resubmitted in the 28DIGITAL submission system. If the required budget changes are not implemented within 5 business days from the communication of the results, then the financials will be automatically and linearly adjusted for all Activity Partners to meet the requested target values.

Note that for proposals involving organisations applying for an 28DIGITAL partnership, proposal acceptance is dependent on the 28DIGITAL Supervisory Board's approval of the partnership application.

Should all conditions be met within the established deadline, 28DIGITAL will initiate the financial support agreement preparation process/onboarding (e.g. legal entity validation, signature of Declaration of honour, if not yet provided, financial capacity check, if relevant).

If the applicant fails to comply with the provided recommendations/conditions or does not respond in the time allocated, the 28DIGITAL reserves the right to withdraw the conditional notification. Should this occur, the next proposal will be contacted following the ranking list.

The programmes will be run under the funding condition: this collaboration is contingent upon receiving funding from the European Institute of Innovation and Technology (EIT). If the necessary funding is not

secured, 28DIGITAL reserves the right to delay, modify, or cancel any collaboration agreements. Furthermore, 28DIGITAL may adjust agreements based on changes in circumstances or the availability of funding.

Furthermore, 28DIGITAL includes the selected activities in the 28DIGITAL Business Plan and sends it for internal approval to its governing bodies and the EIT. Once 28DIGITAL receives feedback from the EIT on the Business Plan, the Education Activity Leader may be required to implement additional changes to the Activity proposal on the request from the EIT.

6.4 Standstill period

A standstill period of 6 days should be applied before signing agreements with the selected recipients, in order to allow the granting authority to verify compliance with the procedural requirements.

The standstill period and information to the granting authority should not delay informing successful and unsuccessful applicants in writing following the final decision (list of selected projects, amounts and names of selected recipients) and about the complaints/redress procedure, according to the timeline laid out in the call.

6.5 Appeal process

28DIGITAL will address any complaints concerning the conduct and the outcome of the call process. An appeal can be issued in writing, by the proposers, to the attention of the relevant Node Director, by factually underpinning the alleged incorrections in the evaluation and feedback provided by 28DIGITAL. Contacts of the Node Directors will be found in the application form in the Proposal Submission System. Please note that the External Experts evaluation cannot be appealed.

7. Other terms and conditions

7.1 Acceptance of the call conditions

28DIGITAL reserves the right to make reasonable amendments and additions to the call conditions. Amendments and additions to the call conditions shall be valid only before the submission deadline, and if made available to all potential applicants at the same time on the call page of the 28DIGITAL website.

28DIGITAL may declare the call unsuccessful in case no applications are received, if the applications do not meet the admissibility, eligibility, exclusion and selection criteria, or if none of the applications reach the thresholds laid down in this call text.

By submitting the application form, the applicant agrees to the present call conditions. Applicants agree that they have no legal entitlement to funding.

7.2 Cancellation of the call

28DIGITAL reserves the right to cancel the call at any time before the signature of the Financial Support Agreement(s) without the obligation to compensate applicants, in particular where its objectives can no longer be met, provided that the applicants are informed in a transparent manner in writing as follows:

- if the cancellation takes place before that award: on the call page of 28DIGITAL website,
- if the cancellation takes place following the communication of the results to the applicants, during the standstill period, or anytime before the signature of the Financial Support Agreement: in writing directly to the selected applicants.

7.3 Data protection

28DIGITAL ensures that any processing of personal data shall be performed in accordance with Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016, on the protection of natural persons with regard to the processing of personal data and on the free movement of such data, and in accordance with Directive 95/46/EC (General Data Protection Regulation). As a data subject, you have the right of access, the right to rectification, the right to erasure, the right to restrict processing, the right to data portability, the right to object, and the right not to be subject to a decision based solely on automated processing. If you have a question about personal data processing or want to exercise your data subject rights, you can contact our Data Protection Officer at privacy@28DIGITAL.eu.

The collected personal data will be used solely for the evaluation of the applications and the conduct of the call process. The data controller is Innovation Study Tours Team.

Personal data will be deleted 5 years after the announcement of the results of the call in case of unsuccessful applications and 7 years for successful applicants.

By submitting your application to this call, you consent that 28DIGITAL will collect, transfer, process, store, and delete your data in accordance with the aforementioned conditions.

For more information on the processing of your personal data, please consult the privacy statement of 28DIGITAL at: <https://28DIGITAL.eu/legal-notice>.

7.4 Confidentiality

28DIGITAL undertakes to use any confidential information shared by the applicants solely for the purposes of the evaluation process.

Confidential information shall mean data and/or information (in any form) that is proprietary to, or possessed by, the applicants and not generally known to the public, or that has not yet been revealed whether in tangible or intangible form, that is identified as confidential in writing or when disclosed orally.

Confidential information included in the application form must be expressly labelled by the applicant as such in the form. As regards confidential information expressly labelled as such in the call process, 28DIGITAL undertakes to (i) not disclose them in any way and any form, without the prior written authorization of the applicant; and (ii) not to use them for purposes other than those strictly necessary for participation in the call.

Confidential information may be shared among 28DIGITAL and its subsidiaries (e.g. KIC Co-Location Centres) solely for the purposes of the call process. 28DIGITAL undertakes to impose this confidentiality obligation on its employees and the employees of its subsidiaries and its collaborators, as well as on independent experts and all subjects who, by virtue of participating in the conduct of the call, including as members of the Evaluation Committee, may have access to such confidential data and information.

The applicants agree that data and information regarding the selected projects' implementation (e.g. success stories) not labelled as confidential may be disclosed in connection with the activities of 28DIGITAL.

7.5 Avoidance of conflict of interest

28DIGITAL is committed to ensure the avoidance of conflict of interest (regarding all actors) and comply with the principles of transparency, non-discrimination and sound financial management.

Measures to avoid potential Conflict of Interest or unequal treatment of applicants are ensured including through appropriate conflict of interest declaration and assessment process, established written communication channels and independent and fair complaints/redress procedures.

In case an applicant becomes aware of a potential conflict of interest affecting the conduct of the call process, it shall notify the 28DIGITAL of the conflict of interest without any delay.

7.6 Ethics and values

The proposal must comply with:

- ethical principles (including the highest standards of research integrity) and
- applicable EU, international and national law, including the Charter of Fundamental Rights of the European Union and the European Convention for the Protection of Human Rights and Fundamental Freedoms and its Supplementary Protocols.

No financial support/EIT funding can be granted, within or outside the EU, for activities that are prohibited in all Member States. No financial support/EIT funding can be granted in a Member State for an activity which is forbidden in that Member State.

Please refer to the financial support agreement for further requirements.

7.7 Intellectual property rights

Applicants retain full and exclusive ownership of their prior information and intellectual property rights. By submitting their application, applicants confirm that they own or lawfully hold, and have secured or will secure in due time, all rights and permissions necessary to use all elements of the innovative product or service included in their application, or that they will take appropriate measures to secure and protect such rights during the project. Applicants agree to indemnify and hold harmless 28DIGITAL, the EIT, and/or any assignee or affiliate from any third-party allegations or claims of intellectual property rights infringement by the product or service of applicants. Applicants shall have the right to further develop, use and license their intellectual property rights for creating, making, marketing, and distributing products, services, and technology. Applicants agree to respect the IPR (Intellectual Property Rights) Rules (Article 16) of the [Model Grant Agreement](#) and Article 10 of the Financial Support Agreement (Common Subgrant Agreement Model).

7.8 Withdrawal of the funding – Recovery of undue amounts

28DIGITAL may withdraw the funding after its award and recover all payments made in line with the provisions of the Financial Support Agreement (Article 7.4.), including in the following cases:

- in case the applicant committed substantial errors, irregularities or fraud;
- in case the applicant committed serious breach of obligations under the Financial Support Agreement or during its award (including non-compliance with the call conditions, submission of false information, failure to provide required information, etc.)
- it is established that the awarded applicants were not eligible or should have been excluded.

7.9 Checks, reviews, audits and investigations

28DIGITAL IVZW retains the right to initiate checks, reviews and audit on an applicant that has been awarded funding, in order to verify compliance with the requirements of the call conditions and of the legal and contractual framework referred to above.

28DIGITAL IVZW may request any information and data from applicants that have been awarded funding for 5 years after completion for these purposes, as well as in relation to monitoring by the EIT.

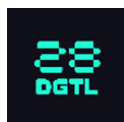
In accordance with the Grant Agreement between the EIT and the KIC as well as the Financial Support Agreement, the EIT and/or the Commission, the European Anti-Fraud Office (OLAF), the European Public Prosecutor's Office (EPPO) and the Court of Auditors may carry out checks, reviews, audits and investigations in relation to the call and the implementation of the projects.

7.10 Communication, Dissemination and Promotion

Before engaging in a communication or dissemination activity expected to have a major media impact, the partners must inform 28DIGITAL.

7.10.1 Visibility: the European Flag and Funding Statement

Unless otherwise agreed with 28DIGITAL, communication activities of the partners related to the Activity (including media relations, conferences, seminars, information material, such as brochures, leaflets, posters, presentations, etc., in electronic form, via traditional or social media, etc.), dissemination activities and any infrastructure, equipment, vehicles, supplies or major result funded by 28DIGITAL must acknowledge the EU support and display the European flag (emblem) and funding statement (translated into local languages where appropriate). Other allowed layouts/backgrounds can be found in the 28DIGITAL Intranet.



Initiated by the European Institute
of Innovation and Technology (EIT)



The emblem must remain distinct and separate and cannot be modified by adding other visual marks, brands or text. Apart from the emblem, no other visual identity or logo may be used to highlight the EU support.

When displayed in association with other logos (e.g. logos of partners), the emblem must be displayed at least as prominently and visibly as the other logos.

For the purposes of their obligations under this section, the partners may use the emblem without first obtaining approval from 28DIGITAL. This does not, however, give them the right to exclusive use. Moreover, they may not appropriate the emblem or any similar trademark or logo, either by registration or by any other means.

7.10.2 Quality of Information: Disclaimer

Any communication or dissemination must indicate the following disclaimer (translated into local languages where appropriate): “Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or 28DIGITAL. Neither the European Union nor 28DIGITAL can be held responsible for them.”

7.10.3 Specific Communication, Dissemination and Visibility Rules

If a beneficiary breaches any of its obligations under this Article, the grant may be reduced.

7.10.4 Dissemination, communication, and exploitation of the results of the activities

Applicants need to respect the provisions of Article 16 regarding the Intellectual Property Rights (IPR) — Background And Results — Access Rights And Rights and Article 17 regarding Communication, dissemination and visibility of the (Model) Grant Agreement . Applicants should engage in dissemination, communication and exploitation of the results of the activities.

7.11 Applicable law

The present call is governed by the applicable European Union legal framework (i.e. in particular the [EIT Regulation](#)¹², the [EU Financial Regulation](#)¹³, the [Horizon Europe Regulation](#)¹⁴), supplemented if necessary by the national law of Belgium.

The applicants agree to observe the obligations outlined in the Memorandum of Cooperation and the Grant Agreement signed between the EIT and 28DIGITAL. Applicants agree to comply with the terms of the Model Financial Support Agreement between successful applicants and 28DIGITAL, available at 28DIGITAL intranet page. It is highly recommended for activity partners that are not 28DIGITAL Partners yet, to get in contact with 28DIGITAL staff early on to gain access to the intranet, where both the Strategic Innovation Agenda (SIA) and the Model Grant Agreement (MGA) documents, as well as the submission system, can be found.

7.12 Settlement of disputes

All disputes arising out of or in connection with this Agreement, which cannot be solved amicably, shall be finally settled before the courts of Brussels.

¹² Regulation (EU) 2021/819

¹³ Regulation (EU, Euratom) 2024/2509

¹⁴ Regulation (EU) 2021/695

Annex 1 Timeline

Action	DATE
Call is published	1 st June
Submission system opens	1st June
Info Session	22nd June
Proposal Submission closes	31 st July
Feedback to selected/rejected activities	9 th September
Appeal window (5 business days)	9 th September-15 th September
Proposal adjustments window (5 business days)	9 th September-15 th September
Activities start	16 th September